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VALORES Y SEGUROS

Santiago, 11 de mayo de 2015

Señores Superintendencia de Valores y Seguros **Presente** 

Ref.: Envía copia de información

De nuestra consideración:

Hacemos llegar a ustedes, copia actualizada de la presentación corporativa que se encuentra en nuestro sitio internet www.ccu.cl, sección Información para Inversionistas.

Atentamente,

Felipe Bubernet Azócar

Gerente Corporativo Administración y Finanzas Compañía Cervecerías Unidas S.A.

ce/sc.

Incl.: Lo indicado

c.c.: Bolsa de Comercio de Santiago Bolsa Electrónica de Chile

Bolsa de Corredores, Bolsa de Valores - Valparaíso

Archivo.



Vitacura 2670 / Las Condes

Santiago / Chile

Tel: (56-2), 427 3000 Fax: (56-2) 427 3333

www.ccu-sa.com



### **Corporate Presentation**

Investor Relations

May, 2015



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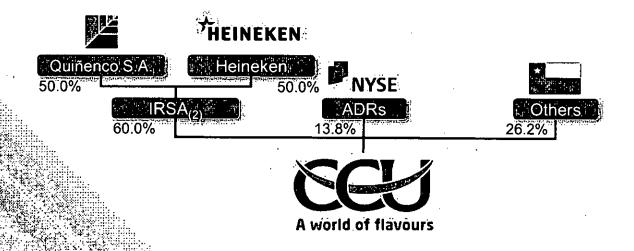
### Agenda



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2. Investment highlights	6
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## 1. CCU overview wnership structure®

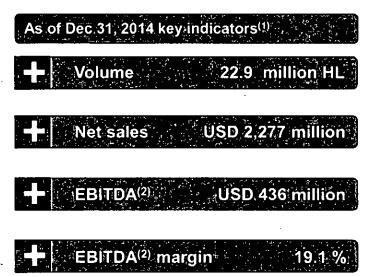




### 1. CCU overview



- Multi-category branded beverages company operating in Chile, Argentina, Bolivia, Colombia, Paraguay and Uruguay with an extensive wine export business to more than 80 countries.
- Broad product portfolio of highlyrecognized brands
- Listed on the Santiago Stock Exchange (since 1920)<sup>(3)</sup> and on the NYSE (since 1999)<sup>(4)</sup>
- Brewing tradition since 1850



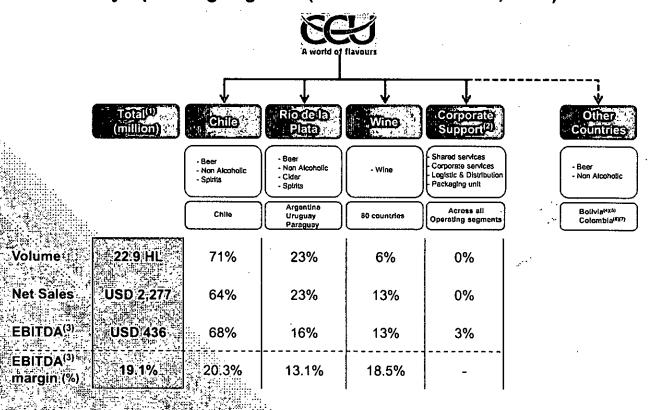


(1) Average exchange rate for 2014, CLP 570.15 /USD; (2) EBITDA is equivalent to ORBDA (Operating Result Before Depreciation and Amortization) used in the 20-F form. (3) Listed also in the Bolsa de Valparaiso stock exchange and the Bolsa Electronica de Chile stock exchange: (4) CCU was listed on NASDAO from 1992 to 1999

### 1. CCU overview



#### Contribution by Operating segment (As of December 31th, 2014)(\*)



(\*) Figures have been rounded to sum 100%: (1) Average exchange rate for 2014: CLP, 570.15 /USD, (2) Considered as Others/Elinimations in CCU's financial releases (3) EBITDA is equivalent to ORBDA (Operating Result Before Depreciation and Americation) used in the 20-F, (orm, (4) Considered 34% stake and a 17% call option for BBO (5) In Bolivia production and distribution of beer, malt. CSD and mineral water, (6) In 2014 considered as a Joint Agreement (7) In Colombia distribution of beer since 2015

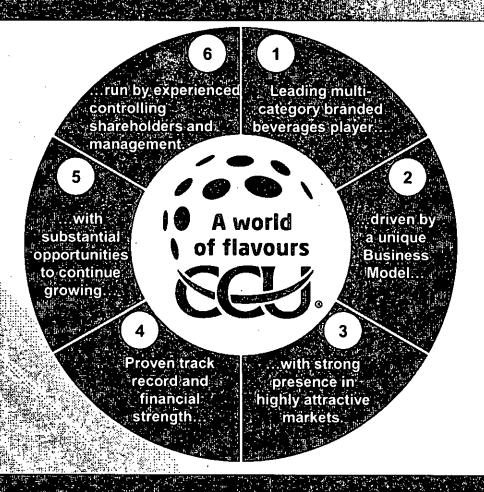
### Acenda



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### 2. Investment highlights





## Leading multiteategory branded beverages player....



Leader with strong brands & long term partners...

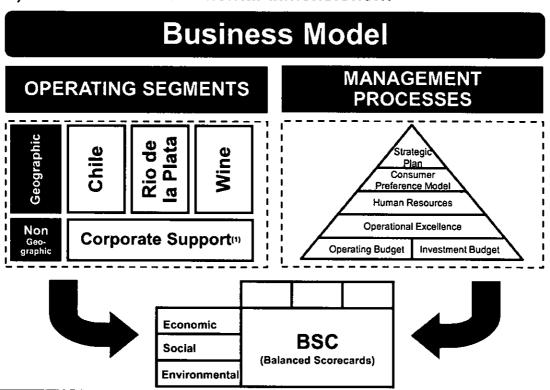
	Core Ca	tegories	Synèrgic Categories	Weighted Volume Market Share (%) (1)
	Beer	Non Alcoholic	Other beverages	2013 2 2014
Chille	AUSTRAL burnstmenn.  Hernekeri Pari	Waters  Functional  Juices	Pisco C. RAITA  Rum Maria C.  Other liquors	39.6 40.8
Rio de la Plata	Helneker (2)	CSD Sto Joseph Waters Leftungs Through Red Bull Red Bull	Ciders LA VICTORIA Real 1888	17.2 17.3
wine			Domestic MISCHES TARAPACA  8 MOLINA TARAPACA  Export 1865	17.6 18.5°
lotal				29.9 30.7

1) Source of Market Share: Nielsen for Chile. Domestic Wine and Argentina (D Retail for Uruguay and Vinas de Chile for Export Wine Annually updated and weighted by nternal Market Size estimates: (2) License until December 2015 in Chile and December 2025 in Argentina; (3) Excludes HOD (4) Includes Beer and Cider (since 2011) in Argentina, CSD and Mineral water in Uruguay; (5) Domestic and export wines from Chile 2014 intarket size based on internal estimates, Excludes bulk wine.

## ...driven by a unique Business Model...



Based on Operating segments and Management processes with focus on Economic, Social and Environmental dimensions...

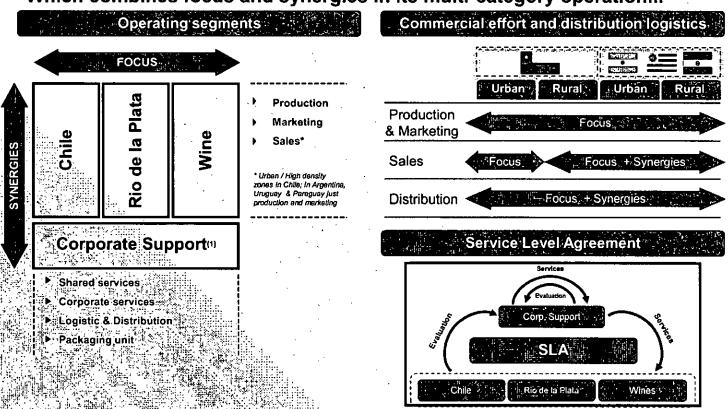


(1) Considered as Others/Eliminations in CCU's financial releases

### ...driven by a unique Business Model...

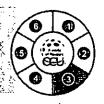


Which combines focus and synergies in its multi-category operation...



(1) Considered as Others/Eliminations in CCU's financial releases

## ...with strong presence in highly attractive markets.

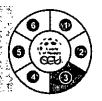


High growth in per capita consumption, population and GDP in our current markets...

	*		<b>(4.47 (a)</b> - 442		# 1 (a5x) ( ) ( ) ( ) ( ) ( ) ( ) ( ) ( ) ( ) (	*	
	Chile	Argentina	Bolivia	Colombia	Paraguay	Uruguay	USA
Liters per Capita <sup>(1)(2</sup>	<sup>)</sup> 294	401	202	216	235	341	507
Liters per Capita Growth <sup>(1)</sup> (CAGR 2004-14)	2.8%	1.9%	7.8%	1.9%	4.5%	4.3%	(0.6)%
Population (Millions)(3)	17.7	42.0	11.2	47.7	6.9	3.4	318.5
Population Growth <sup>(3)</sup> (CAGR-2004-14)	1.0%	1.1%	2.0%	1.2%	1.8%	0.3%	0.8%
GDP Growth <sup>(4)</sup> (CAGR 2004-14)	4.2%.	4.8%	5.0%	4.7%	4.7%	5.3%	1.5%

1) Source: Canadean Global Beverage Forecast, February 2015. (2) Considers all beverage categories listed on page 12: (3) Source: International Monetary 44 and (IMF), October 2014: (4) GDP growth in national currency and constant prices. Source: IMF, October 2014:

## ...with strong presence in highly attractive markets.



High growth in per capita consumption, population and GDP in our current markets...

			54 <b>6</b> 74		6	*-	
(Liters per capita in 2014) <sup>(1)</sup>	Chile	Argentina	Bolivia	Colombia	Paraguay	Uruguay	USA
Beer	; <b>41</b>	43	34	45	41	29	73
CSD	131	142	104	60	80	120	139
Nectar and Juices	27	23	16	11	9	16	47
. Water <sup>(2)</sup>	28	105	. 11	21	35	83	121
Functional Drinks	4	3	1	5	1	1	47
Spirits <sup>(3)</sup>	6	3	15	3	13	<b>3</b> ·	7
Cider	0	2	. 0	0	1	0	1
Milk <sup>(4)</sup>	45	<b>57</b> ,	17	69	48	64	64
Wine <sup>(5)</sup>	13	24	· 3	1	6	25	10
TOTAL	294	401	202	216	235	341	507

(1) Source: Canadean Global Beverage Forecast, February 2015, Annually updated, Figures have been rounded; (2) Includes HOD; (3) Includes all Spirits as A. Canadean definition; (4) Considers liquid milk; (5) Includes sparkling wine

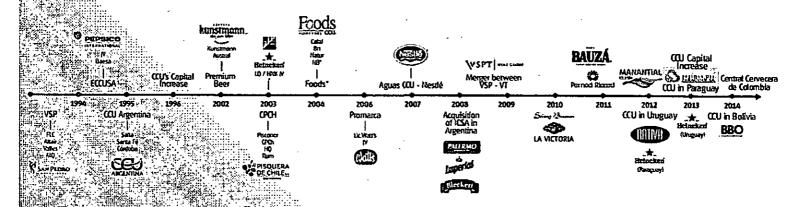
## Proven track record and financial strengths.



#### Proven track record for organic and inorganic growth...

- Diversification from a Beer based company into a multi-category branded beverage company
- ► Over the last 20 years successfully executing strategic M&A transactions

#### Historical strategic M&A transactions Q



## Proven track record and: financial strength...



#### Key performance indicators show a constant improvement in each line...

	CLP billions	2004		(AP(1)/A 2006	2007	2008	2009	2010	IFRS 2011		2013	2014	CAGR <sup>(3)</sup> 04-14
	Total Volume (milions of HL)	11.4	12.3	13.4	14.2	15.7	16.3	17.3	18.4	19.9	21.9	22.9	7.2%
	Net Sales	420.6	492	545.8	628.3	710.2	776.5	838.3	969.6	1,075.7	1,197.2	1,298.0	11.9%
•	: Normalized EBITDA <sup>(4)(5)</sup>	98.6	107.6	121.8	146.8	163.9	181.5	200.5	227.7	235.9	255.5	250.2	9.8%
	Normalized EBITDA Mg.	23.4%	21.9%	22.3%	23.4%	23.1%	23.4%	23.9%	23.5%	21.9%	21.3%	19.3%	
	EBITDA <sup>(4)</sup>	98.6	107.6	121.8	146.8	163.9	181.5	207.3	240.6	235.9	252.5	248.5	9.7%
Ė	EBITDA Margin	23.4%	21.9%	22.3%	23.4%	23.1%	23.4%	24.7%	24.8%	21.9%	21.1%	19.1%	
6	Net Income <sup>(8)</sup>	45.4	48.2	55.8	79.2	90.4	128.0	110.7	122.8	114.4	123.0	119.6	10.2%
	RONA <sup>(7)</sup>	11.5%	12.2%	13.6%	14.8%	14.2%	15.6%	16.9%	17.6%	17.0%	13.3%	12.5%	を発展する は、またもの
r þr	√Total Market Share <sup>(e)</sup>	25.0%	25.2%	25.6%	25.8%	27.2%	27.4%	27.5%	27.9%	28.1%	29.9%	30.7%	

<sup>(1)</sup> Under Chilean GAAP. Figures in CLP Billions as of December of each year

<sup>3)</sup> Average inflation for the period: 3.6%

<sup>4)</sup> EBITDA is equivalent to ORBDA (Operating Result Before Depreciation &

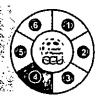
<sup>(5)</sup> Normalized refers to, performance measures before exceptional items

<sup>(6)</sup> Net Income attributable to Equity holders of the parent.

<sup>(7)</sup> RONA (Return on Net Assets) = EBIT / (Total Assets - (Total Current Liabilities

Other Current Financial Liabilities)

## Proven track record and financial strength....



Key performance indicators show a constant improvement in each line...

	2004	2005	2006	2007	2008	2009)	2010	2000	* e012°,	2013	2014
otal Volume (millons of HL)	11.4	12.3	13.4	14.2	15.7	16.3	17.3	18.4	19.9	21.9	22.9
Chile	8.3	9.1	10.1	10.6	11.2.	11.3	11.9	12.6	13.8	15.6	16.2
Rio de la Plata	2.1	2.3	2.4	2.7	3.7	3.9	4.1	4.6	4.8	5.1	5.4
Wine	1.0	0.9	0.9	0.9	0.9	1.1	1.2	1.2	1.3	1.3	1.3
al Market Share <sup>(2)</sup>	25.0%	25.2%	25.6%	25.8%	27.2%	27.4%	27.5%	27.9%	28.1%	29.9%	30.7%
Chile <sup>(2)</sup>	35.8%	36.5%	36.7%	37.0%	37.2%	37.8%	37.5%	37.8%	37.8%	39.6%	40.8%
Rio de la Plata <sup>(2)</sup>	11.2%	11.7%	12.1%	12.7%	16.5%	16.1%	16.3%	16.8%	15.9%	17.2%	17.3%
Wine <sup>(2)</sup>	17.1%	15.6%	14.3%	13.9%	13.3%	15.9%	16.5%	16.0%	17.3%	17.6%	18.5%

1):Please refer to page 8 notes:

1.5

## Proven track record and financial strength...



#### Strong financial position (CLP million)

Assets	As of Mar 31th, 2015	As of Dec 31th, 2014
Cash and cash equivalents	227,707	214,775
Other current assets	435,927	470,615
Total current assets	663,634	685,390
Property, plant and equipment	868,215	851,256
Other non current assets	238,260	232,255
Total non current assets	1,106,474	1,083,511
Total assets	1,770,108	1,768,901

Liabilities and Equity	As of Mar 31th, 2015	As of Dec 31th, 2014
Financial debt	184,624	199,853
Other liabilities	412,448	420,548
Total liabilities	597,072	620,401
Net equity (shareholders)	1,047,627	1,025,588
Minority interest	125,410	122,912
Total equity	1,173,036	1,148,500
Total liabilities and equity	1,770,108	1,768,901

Financial Ratios	As of Mar 31th, 2015	As of Dec 31th, 2014
Interest coverage (>3.0)(1)	11.60	10.83
Debt to equity ratio (<1.5)(2)	0.51	0.54
£4		
Net financial debt / EBITDA(3)	(0.16)	(0.06)
Financial debt / capitalization(4)	0.14	0.15

(1) Financial covenant as EBITDA / Financial Cost; (2) Financial covenant as Total liabilities/ Total Equity; (3) EBITDA is equivalent to ORBDA (Operating Result Before Depreciation and Amortization) used in the 20-F form; (4) Capitalization refers to financial debt. plus total equity including minority interests

## ...with substantial opportunities to continue growing...



#### **Organic growth**

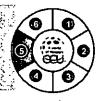
- Strong market share in the beverages sector, particularly in categories with higher potential
- Strong portfolio of preferred
- Still low per capita consumption
- Steady population growth
- Average prices growing faster than inflation
- Fast GDP growth

Attractive opportunities to continue strong organic growth in the future

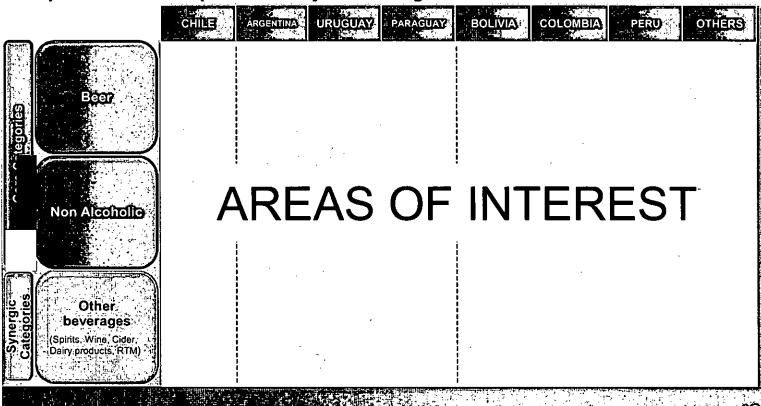
#### Inorganic growth

- Expand into neighboring markets with a focus on core categories
- Develop multi-category

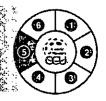
### ...with substantial opportunities (o continue growing...



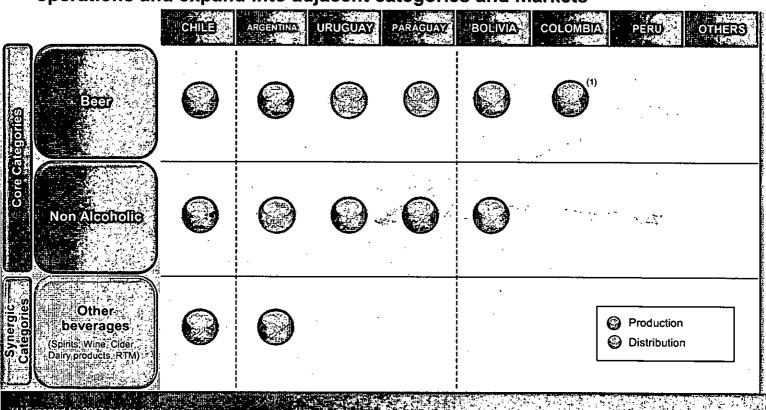
Opportunities for future inorganic growth to strengthen our current operations and expand into adjacent categories and markets



### ...with substantial opportunities ര continue growing



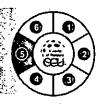
Opportunities for future inorganic growth to strengthen our current operations and expand into adjacent categories and markets



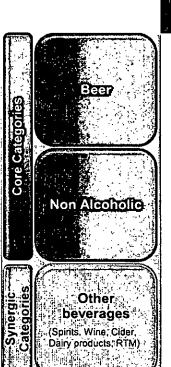
1) Expected for 2017; before distribut

16

## ...with substantial opportunities to continue growing...



Opportunities for future inorganic growth to strengthen our current operations and expand into adjacent categories and markets





#### Five Investment Criteria for inorganic growth...

- projects with high potential profitability in the medium run, with a possible limited dilutive short term effect;
- 2. ... projects that will enable us to buy or potentially build relevant and large scale operations;
- 3. ... projects that will enable us to keep developing multicategory;
- 4. ... projects with proprietary brands and/or long term license agreements with strategic partners;
- 5. ... projects that will provide us competitive balance.

### ...run by experienced controlling shareholders and management.



Two partners with complementary strengths & proven capabilities



A world of flavours

- ▶ Quiñenco S.A.
  - Local market knowledge
    One of the largest conglomerates in Chile
    controlled by the Luksic Family
    Listed in Santiago Stock Exchange
- Heineken
  - Global footprint with operations in over 70 countries, with additional presence in many others markets Strong Aleading brands and product innovation Listed in NYSE, London and Amsterdam.

#### Board of Directors (3)

- 4 Board members belong to Quiñenco S.A.
- ▶ 4 Board members belong to Heineken
- ▶ 1 Independent Board member
- ▶ 63 years old average age and 13 years at the company

#### Senior Management Team

- ▶ 17 members integrate the Senior Management Team
- ▶ 46 years old average age and 13 years at the company

(1) Since 1986 50% ownership in IRSA (2) Since 2003 50% ownership in IRSA (3) Andronico Luksic: 26 years in the company (Director since 1986 and Chairman since April 2013)



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# 3. Recent performance Consolidated latest results



Volumes (Th HL)	6,578	6,330	3.9
Net Sales	382,834	334,811	14.3
Gross Profit	217,270	185,784	16.9
Gross margin (%)	56.8%	55.5%	
EBIT <sup>(1)</sup>	68,164	56,017	21.7
EBΠ <sup>(1)</sup> margin (%)	17.8%	16.7%	
EBITDA <sup>(2)</sup>	86,645	72,330	19.8
EBITDA <sup>(2)</sup> margin (%)	22.6%	21.6%	
Net Income	43,289	40,568	6.7

### 3. Recent performance Chile Operating segment



CHILE (CLP Millons)	രൂന്ദ	<b>QF14</b>	
Volumes (Th HL)	4.736	4,555	4.0
Net Sales	1246,150	221,766	11.0
Gross Profit	139,880	123,030	13.7
Gross margin (%)	56.8%	55.5%	
<b>ЕВП<sup>(1)</sup></b>	50,746	40,768	24.5
EBΠ <sup>(1)</sup> margin (%)	20.6%	18.4%	•
ЕВП <b>Д</b> А <sup>(2)</sup>	61,055	50,299	21.4
ЕВПDA <sup>(2)</sup> margin (%)	24.8%	22.7%	

(1) EBIL is equivalent to Operating Result used in the 20-F form;(2) EBITDA is equivalent to ORBDA (Operating Result Before Depreciation and Amortization) used in the 20-F form.

# 3. Recent performance Rio de la Plata Operating segment



Volumes (Th HL)	1.546	1,495	3.4
Net Sales	96,048	76,584	25.4
Gross Profit	58,493	44,233	32.2
Gross margin (%)	60.9%	57.8%	
ЕВІТ <sup>(1)</sup>	9,960	6,526	52.6
EBΠ <sup>(1)</sup> margin (%)	10.4%	8.5%	
EBITDA <sup>(2)</sup>	13,326	9,016	47.8
EBITDA <sup>(2)</sup> margin (%)	13.9%	11.8%	•

(1) EBIT is equivalent to Operating Result used in the 20-F form: (2) EBITDA is equivalent to ORBDA (Operating Result Before: Depreciation and Amortization) used in the 20-F form

# 3. Recent performance Wine Operating segment



olumes (Th HL)	296	280	5.6
et Sales	40,816	36,371	12.2
Gross Profit	17,804	15,834	12.4
Gross margin (%)	43.6%	43.5%	
вп <sup>(1)</sup>	6,075	5,328	14.0
ЗП <sup>(1)</sup> margin (%)	14.9%	14.7%	
BITDA (2)	7,957	7,021	13.3
BITDA <sup>(2)</sup> margin (%)	19.5%	19.3%	

