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Santiago, 04 de Octubre del 2017

Señor Carlos Pavez Tolosa **Superintendencia de Valores y Seguros** <u>Presente</u>

> SONDA S.A. Sociedad Anónima Abierta Inscripción Nº 950 Registro de Valores

De nuestra consideración:

De conformidad a lo dispuesto en la Circular Nº 705 de la Superintendencia de Valores y Seguros, hacemos llegar a ustedes, copia de la presentación que se utilizará en la "VIII Latin American CEO Conference – New York 2017" organizada por BTG Pactual la cual se llevará a efecto en el Hotel Intercontinental New York Barclay – New York entre los días 4 y 5 de octubre del presente año.

Sin otro particular, saluda atentamente,

Rafael Osorio P.

Gerente Finanzas Corporativas

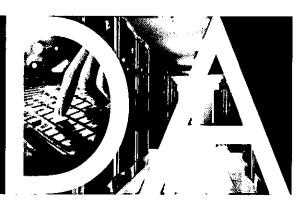
SONDA S.A.



CORPORATE PRESENTATION







MEMBER OF

Dow Jones
Sustainability Indices
In Collaboration with RobecoSAM

OVERVIEW

OVERVIEW



SONDA IS THE LEADING LATIN AMERICAN-OWNED IT SERVICES PROVIDER

Founded in 1974 and headquartered in Santiago, Chile

Presence in 10 countries in the region with main operations in Chile, Brazil and Mexico

- Nearly 18,500 employees regionally
- Ability to deliver services in over 3,000 cities

Diversified blue-chip client base

- Revenues derived from multi-year contracts and recurring revenue
- Most of solutions have countercyclical characteristics

Integrated one-stop shop business model

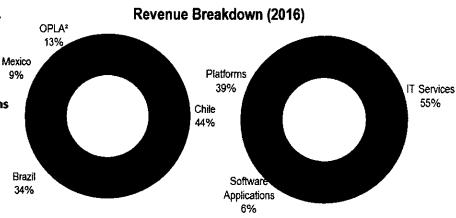
- Comprehensive IT offering
- Partnerships with worldwide leading technology suppliers

Key financial metrics (2016)

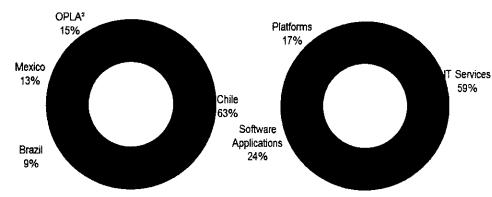
Revenues : U\$\$ 1,219.1 mm ¹

EBITDA: US\$ 145.0 mm¹

• Net Debt / EBITDA: 0.8x



EBITDA Breakdown (2016)



¹Financial data translated to US\$ using the end of period exchange rate for 2016 \$669.47 CLP/USD

²OPLA includes : Argentina, Colombia, Costa Rica, Ecuador, Peru, Panama and Uruguay

SUCCESFUL GROWTH HISTORY





1974 SONDA Foundation **1974** – **1983**

- First full outsourcing services contract
- Applications for pension funds and health insurance providers
- Banking industry applications
- First large systems integration project
- Launching of our first ERP



1984 – 2005 International Expansion

- Start operations in Peru, Argentina, Ecuador, Uruguay, Brazil, Costa Rica and Mexico.
- Traffic lights control system in Santiago and São Paulo
- Solutions for pensions funds in Argentina and Peru
- Banking projects in Indonesia, Thailand and Taiwan
- Colombia (2000)
- Mobile telephony projects in Brazil, Argentina and Paraguay
- New Chilean identification system (Chilean Civil Registry)



2006 - 2015 Regional Consolidation

- IPO (2006)
- Payment solution for Santiago's public transportation system
- Livestock traceability (Uruguay and Colombia)
- Web -based solution for government procurement (Chile, Colombia, Argentina, Panama)
- Corporate Cloud Computing
- Payment solution for Ciudad de Panama's public transportation system
- New Headquarter and Datacenter in Brazil and Opening of new TIER III Certified Mega Datacenter in Chile

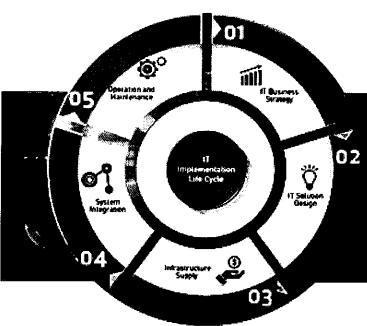


2016

- Acquisition of 60% of the Brazilian company Ativas, which provides a state-of-the-art data center services
- SONDA's Chile data center achieves certified compliance under Tier III standards for operational sustainability
- SONDA releases the first Safe City Tech Challenge as an open innovation competition for students.
- Sonda developed Regional Centers of Expertise leveraged in successful key projects. Their mission is to deliver the expertise obtained leading the selling process, implementation and execution of different projects in the region.

VALUE PROPOSITION





SONDA IS FOCUSED ON SATISFYING CUSTOMERS' BUSINESS NEEDS THROUGH A WIDE RANGE OF SERVICES AND SOLUTIONS BASED ON INFORMATION TECHNOLOGIES.

IT SERVICES

Full IT Outsourcing
End User Support
Professional Services
Business Outsourcing
Cloud Computing
Project Integration
Datacenter
Managed Device Services

APPLICATIONS

Manufacturing
Government and Public
Sector
Transportation
Healthcare
Banking and Finance
Services for Applications

Cross Market Solutions

PLATFORMS

Value Solutions Software Equipment Platform Services

COMPANY HIGHLIGHTS

COMPANY HIGHLIGHTS





Leading Latin-American IT services company

Presence in a growing and underpenetrated market

Diversified blue-chip customer base

Integrated one-stop shop business model

Solid track record of financial performance Experienced management team backed by a strong board with solid corporate * governance

Opportunity to continue growing through organic growth and acquisitions



LEADING LATIN-AMERICAN IT SERVICES COMPANY

The one-stop shop for IT Services in Latin

America

Integrated solutions servicing clients at all stages of the IT adoption lifecycle

Long-standing presence in the region, focusing on long-term relationships with corporate clients.

Presence in 10 countries and over 3,000 cities under coverage

4th largest provider of IT services in Latin America behind main global players Local competitors generally lack pan-regional

Strong positioning in Chile and increasing share in the rest of the region, particularly in Brazil

Leader in Chile with ~15% market share in IT Services

Integrated regional services network, strongly position SONDA to take advantage of the expansion of the Latin American IT market

Further consolidation in the region by acquiring and successfully integrating new acquisitions



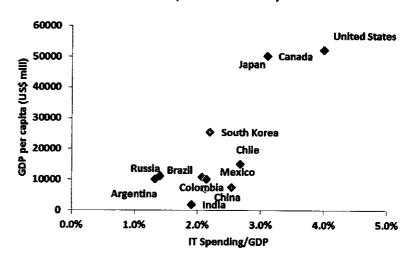
PRESENCE IN A GROWING AND UNDERPENETRATED MARKET



LATIN AMERICA, ONE OF THE FASTEST GROWING REGIONS IN THE WORLD

- In Latin America, IT spending as a percentage of GDP is between 1.0% and 2.5%.
- In developed economies, IT spending as a percentage of GDP is over 2.5% and can reach up to 4.0%.
- The gap between the two markets has been reduced in recent years, due to higher IT spending growth in Latin America.

IT Spending as a Percentage of GDP (December 2016)



Sources: World Bank GDP Ranking

IDC Latin America IT Spending Patterns The Latin America Black Book 2Q17

PRESENCE IN A GROWING AND UNDERPENETRATED MARKET

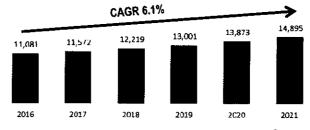


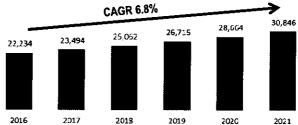
Latin America IT Spending Patterns (US\$ millions)

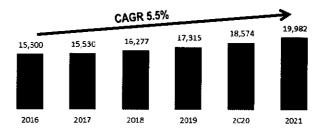
| IT Infraestructure | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 |
|-----------------------|-------|-------|-------|-------|-------|-------|
| Chile | 683 | 701 | 722 | 746 | 785 | 826 |
| Brazil | 4,034 | 4,049 | 4,276 | 4,550 | 4,892 | 5,321 |
| Mexico | 2,502 | 2,696 | 2,792 | 2,927 | 3,064 | 3,231 |
| Rest of Latin America | 3,863 | 4,126 | 4,428 | 4,778 | 5,133 | 5,517 |

| IT Services | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 |
|-----------------------|-------|--------|--------|--------|--------|--------|
| Chile | 1,755 | 1,852 | 1,975 | 2,115 | 2,269 | 2,438 |
| Brazil | 9,931 | 10,377 | 10,965 | 11,623 | 12,366 | 13,162 |
| Mexico | 4,510 | 4,990 | 5,415 | 5,730 | 6,200 | 6,780 |
| Rest of Latin America | 6,037 | 6,275 | 6,706 | 7,247 | 7,829 | 8,467 |

| Software | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 |
|-----------------------|-------|-------|-------|-------|-------|--------|
| Chile | 879 | 878 | 909 | 956 | 1,012 | 1,073 |
| Brazil | 7,820 | 7,865 | 8,185 | 8,695 | 9,381 | 10,148 |
| Mexico | 3,219 | 3,286 | 3,452 | 3,659 | 3,879 | 4,129 |
| Rest of Latin America | 3,382 | 3,501 | 3,730 | 4,005 | 4,302 | 4,632 |







Source: IDC Latin America IT Spending Patterns Black Book 2Q17

DIVERSIFIED BLUE-CHIP COSTUMER BASE



Client focus on blue-chip companies

- Large and medium size companies
- Regional clients

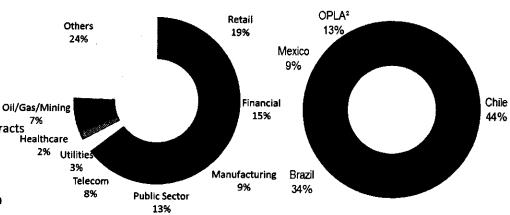
Long term relationship with clients

- Multiyear contracts lasting on average 3 years
- Significant cross-selling
- 60% of revenues derived from multi-year contracts Healthcare and recurring revenue
- Solutions with countercyclical characteristics

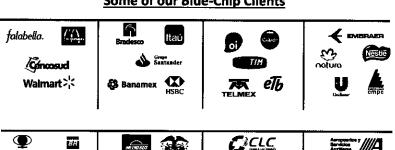
Client, industry and geographic diversification

- More than 5,000 clients throughout the region
- 20 largest clients represent 26% of consolidated revenue1
- 50 largest clients represent 35% of consolidated revenue1
- No contracted service represents more than 5.0% of revenue1
- No significant industry concentration
- Balanced geographical revenue mix, with exposure to all sizeable economies in Latam

Revenue Breakdown (December 31, 2016)



Some of our Blue-Chip Clients

















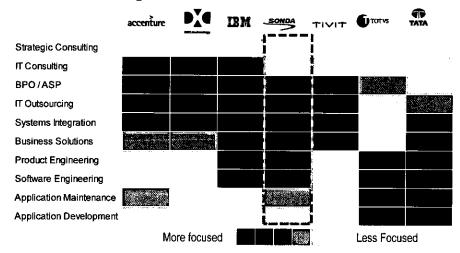
©UT∃ sodexo

¹ December, 2016

INTEGRATED ONE-STOP SHOP BUSINESS MODEL



Wide Range of Products and Services



- Unparallel capacity to deliver IT services through all the region
- Independent IT services provider with no restrains to offer the best technological solution available
- World-Class credentials













World-Leading IT Partners

Regional alliances with the principal global technology vendors

- Access to latest technology products
- · International best practices
- Platform products serve as a base to provide other higher value-added services and to develop long-term client relationships

























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SOLID TRACK RECORD OF FINANCIAL PERFORMANCE

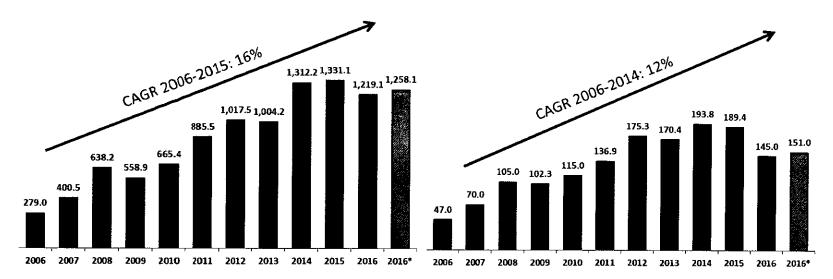


Solid growth on the back of stable margins ...

- SONDA has been profitable every year since it was founded in 1974
- . The Company has been able to maintain strong growth throughout the years

Revenue (US\$ millions)

EBITDA (US\$ millions)



Note:

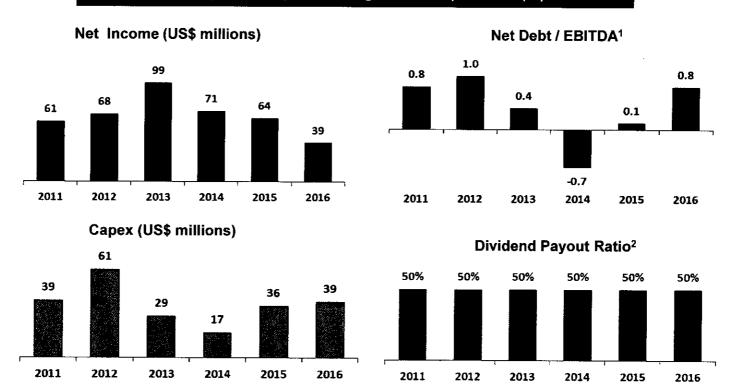
Financial data translated to US\$ using the end of period exchange rate for 2016: 669,47 CLP/USD.

* 2016 adjusted by exchange rate effect

SOLID TRACK RECORD OF FINANCIAL PERFORMANCE



...coupled with profitability, low leverage and steady dividend payout ratio



Note: Financial data translated to US\$ using the end of period exchange rate for 2016 669.47 CLP/USD

¹ Cash and cash equivalents for the calculation of Net Debt to EBITDA do not include short term investments.

² SONDA's dividend policy since 2009 has been based on a 50% payout ratio. Dividends are paid in 2 semi-annual installments.





STRONG BOARD WITH SOLID CORPORATE GOVERNANCE

- 6 Independent Directors out of a board of 9 members
- Entire board is elected every three years; cumulative voting is permitted for the election of directors

| Name | Position | Yea SONDA | ars at Industry | Education |
|----------------|-----------------------------------|--------------|--------------------|-----------------------------|
| Raúl Vejar | CEO | 3 5 | 35 | Electronic Engineer |
| Rafael Osorio | CFO | 36 | 36 | Industrial Engineer |
| Eduardo Borba | CEO SONDA Brazil | 9 | 22 | BA,Systems Analyst |
| Raúl Sapunar | CEO SONDA CHILE | 33 | 33 | Electrical Engineer |
| Oscar Rojo | CEO SONDA Mexico | 21 | 22 | MBA, Industrial Engineer |
| José Orlandini | Service Division Manager | 32 | 35 | Electrical Engineer |
| Alberto Merino | Commercial Development Manager | 29 | 29 | Electrical Engineer |
| Rodrigo Peña | Planning and IR Officer | 13 | 24 | MBA, Civil Engineer |

| Name | Selected Background |
|---|---|
| Mario Pavón R.(Chairman) | Director of I-Med, other SONDA affiliates and non-profit org. |
| Rosario Navarro B. (Vice Preseident) | Director of TICs for Education in Fundación Chile and Chairwoman of "Docente al Día", a learning platform for teachers. |
| Juan Antonio Guzmán. (Directors Committee) | Chairman of Clínica Indisa, Former Chairman of SQM, Former Ministry of Education |
| Mateo Budinich D. (Directors Committee) | Former Executive Director of Conicyt, Former CEO of IBM Chile and Telefónica Empresas, Former Director of Cámara de Comercio Chileno Americana |
| René Lehuede F. (Directors Committee) | Former Executive of Banco de Chile and Banco BICE. Director of Puerto Lirquén S.A., Puerto Central S.A., Banco BICE and BICE Corp., among others. |
| Hernán Marió L. | Director of Mining Companies, Former Director of VTR, Former CEO and CFO of Entel |
| Enrique Bone S. | Former Advisor of the modernity process for Chilean Civil Registry. Chairman of Empresas Hites, Director of Paz Corp S.A., Board Counselor of Universidad de Los Andes. |
| Alfonso Gómez M. | Chairman of Centro de Innovación UC Anacleto Angelini. Founder of relevant IT companies in Chile. |
| Andrés Navarro B. | Director of Viña Santa Rita and Banco Internacional |

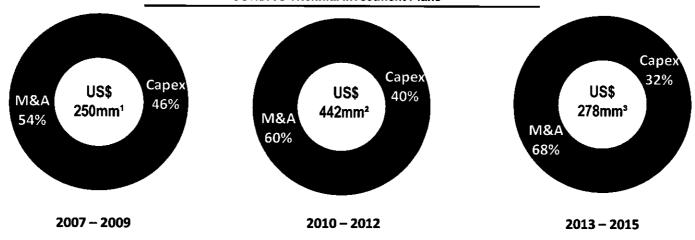
OPPORTUNITY TO CONTINUE GROWING



SUCCESFULL TRIENNIAL INVESTMENTS PLANS EXECUTED IN THE PAST

Since 2007, SONDA has invested around US\$360 mm in Capex for organic growth and approx. US\$ 610 mm in acquisitions

SONDA's Triennial Investment Plans



Triennial plans have had a key role in boosting SONDA's growth pace

Note: Financial data translated to US\$ using historical exchange rate

¹ Represents the amount of investment executed between 2007 and 2009

² Represents the amount of investment executed between 2010 and 2012

³ Represents the amount of investment executed between 2013 and 2015

OPPORTUNITY TO CONTINUE GROWING



CLEAR M&A STRATEGY, BACKED BY SOLID EXECUTION

- Clear strategic rationale of increasing client base and enhancing IT offering
- Wide knowledge of the IT market and successful experience in acquiring and integrating IT companies
 - 30+ companies or businesses acquired since 1974, including thirteen companies for a total of approx. US\$600 mm, since the IPO in 2006

| Year | Target | Country | Focus / Rationale | EV/Sales | |
|------|-------------------|-----------------------------|--|-------------|--|
| 2007 | PROCWORK | C Brazil | Establish solid footprint in Brazil | 0.0 | |
| 2001 | PROCWOR | Diazi | Become a relevant regional SAP integrator | — 0.9 x | |
| 2008 | -0 | Colombia | Establish solid footprint in Colombia | | |
| 2000 | red | Colollibla | Boost IT services | — 0.4 x | |
| | GELSING | Brazil | Strengthen position in Brazil | - 0.6 x | |
| | October Service | Diazi | Expand offerings of virtualization, communication and cloud computing services | – U.O.X | |
| | — 🏈 KAIZEN | Brazil | Expand offerings of virtualization, communication and cloud computing services | 0.4 x | |
| 2010 | | exico | Strengthen position in Mexico | | |
| 2010 | nexticaOn | 12° 5000 | Expand offerings of virtualization, communication and cloud computing services | – n.a | |
| | SOFTEAM | Brazil | Enhance offerings of fiscal solutions | 0.9 x | |
| | <i>a</i> th | Argentina | Increase presence in Argentina in IT infrastructure support | | |
| | ј свлесн | Enhance geographic coverage | | - U.4 X | |
| | | - | Strengthen position in Chile and Colombia | | |
| 2011 | QUINTEC | Pan-regional | Complement current offering | 0.7 x | |
| | | | Boost access to a growing regional retail industry | _ | |
| 2012 | € | Brazil | Strengthen solutions offering for engineering and design industry in LatAm | 0.7 x | |
| 2012 | C. | Brazil | Enhance regional offering of solutions for the utilities industry | 1.1 x | |
| 2014 | | Brazil | Expertise in the public sector | 0.4 | |
| 2014 | CTIS | DIAZI | Strengthen position in Brazil | - 0.4 x | |
| 2016 | | Brazil | Enhance geographic coverage | | |
| 2010 | | ыадг | Strengthen position in Brazil | – n.a | |
| 2017 | <u>comeurăc</u> i | -Colombia | Strengthen position Colombia | 0.5 x | |

OPPORTUNITY TO CONTINUE GROWING INVESTMENT PLAN 2016-2018



Organic Growth

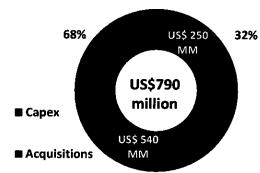
- Develop large Systems Integration and Outsourcing contracts
- Continually updating services incorporating new technologies (i.e. Cloud, SaaS/laaS/PaaS, Mobility, IoT, Smart Cities, Big Data/Analytics)
- Verticalizing our services broadening and specializing industry specific solutions
- Strengthening our Regional Centers of Expertise
- Expanding and strengthening our Datacenter network in Latin America

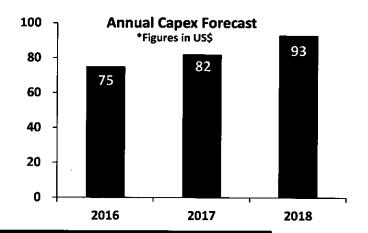
Inorganic Growth

- Geographical: Continue consolidating in Latam, whilst emphasizing major markets
- Products: Incorporating innovative and complementary IT solutions
- Industries: Entering key vertical industries that offer growth opportunities
- Efficiency/Costs: Identifying companies with competitive costs

Total Investment Plan: US\$790 million







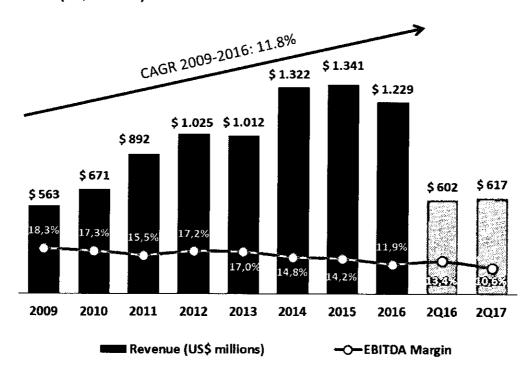
To continue developing SONDA's strategy of profitable growth, while maintaining a solid and stable financial position and taking advantage of growth opportunities in the IT industry in the region

FINANCIAL REVIEW

REVENUE AND EBITDA



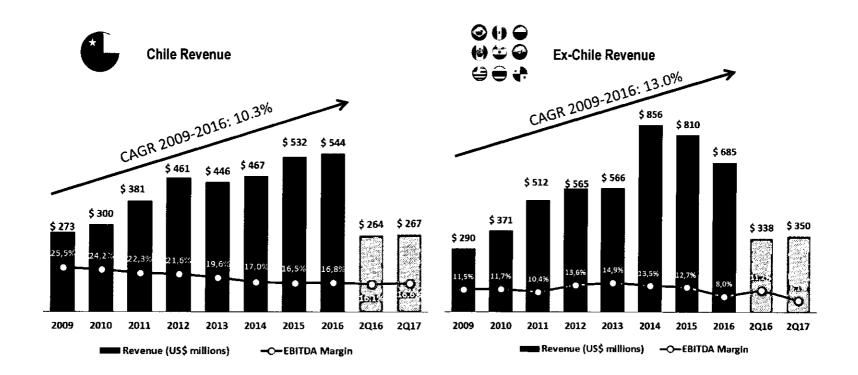
Consolidated Revenue (US\$ millions)



20

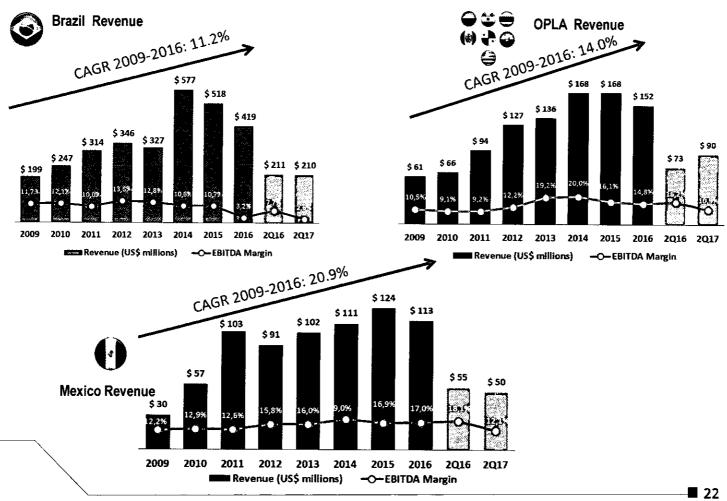
REVENUE AND EBITDA MARGIN





REVENUE AND EBITDA MARGIN





SUMMARY INCOME STATEMENT



Fiscal Year Ended December 31,

LTM

June 31

2011 - 2017

| 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | CAGR |
|-------|---|---|--|---|--|--|---|
| 892,4 | 1.025,4 | 1.012,0 | 1.322,4 | 1.341,5 | 1.228,6 | 1.243,3 | 6,2% |
| 33,1% | 14,9% | -1,3% | 30,7% | 1,4% | -8,4% | 1,2% | |
| 186,9 | 220,6 | 213,9 | 237,4 | 258,6 | 217,7 | 202,9 | 1,5% |
| 20,9% | 21,5% | 21,1% | 18,0% | 19,3% | 17,7% | 16,3% | " |
| 138,0 | 176,7 | 171,7 | 195,3 | 190,8 | 146,2 | 131,2 | -0,9% |
| 15,5% | 17,2% | 17,0% | 14,8% | 14,2% | 11,9% | 10,6% | |
| 19,1% | 28,0% | -2,8% | 13,8% | -2,3% | -23,4% | -10,3% | |
| 103,8 | 128,8 | 126,2 | 132,6 | 140,2 | 95,3 | 74,2 | -5,9% |
| 11,6% | 12,6% | 12,5% | 10,0% | 10,5% | 7,8% | 6,0% | |
| 61,2 | 68,6 | 100,0 | 71,6 | 64,5 | 39,7 | 22,8 | -16,4% |
| 6,9% | 6,7% | 9,9% | 5,4% | 4,8% | 3,2% | 1,8% | |
| 21,1% | 12,2% | 45,7% | -28,4% | -9,9% | -38,4% | -42,5% | , |
| 0,08 | 0,08 | 0,11 | 0,08 | 0,07 | 0,05 | 0,03 | -18,2% |
| | 892,4 33,1% 186,9 20,9% 138,0 15,5% 19,1% 103,8 11,6% 61,2 6,9% 21,1% | 892,4 1.025,4 33,1% 14,9% 186,9 220,6 20,9% 21,5% 138,0 176,7 15,5% 17,2% 19,1% 28,0% 103,8 128,8 11,6% 12,6% 61,2 68,6 6,9% 6,7% 21,1% 12,2% | 892,4 1.025,4 1.012,0 33,1% 14,9% -1,3% 186,9 220,6 213,9 20,9% 21,5% 21,1% 138,0 176,7 171,7 15,5% 17,2% 17,0% 19,1% 28,0% -2,8% 103,8 128,8 126,2 11,6% 12,6% 12,5% 61,2 68,6 100,0 6,9% 6,7% 9,9% 21,1% 12,2% 45,7% | 892,4 1.025,4 1.012,0 1.322,4 33,1% 14,9% -1,3% 30,7% 186,9 220,6 213,9 237,4 20,9% 21,5% 21,1% 18,0% 138,0 176,7 171,7 195,3 15,5% 17,2% 17,0% 14,8% 19,1% 28,0% -2,8% 13,8% 103,8 128,8 126,2 132,6 11,6% 12,6% 12,5% 10,0% 61,2 68,6 100,0 71,6 6,9% 6,7% 9,9% 5,4% 21,1% 12,2% 45,7% -28,4% | 892,4 1.025,4 1.012,0 1.322,4 1.341,5 33,1% 14,9% -1,3% 30,7% 1,4% 186,9 220,6 213,9 237,4 258,6 20,9% 21,5% 21,1% 18,0% 19,3% 138,0 176,7 171,7 195,3 190,8 15,5% 17,2% 17,0% 14,8% 14,2% 19,1% 28,0% -2,8% 13,8% -2,3% 103,8 128,8 126,2 132,6 140,2 11,6% 12,6% 12,5% 10,0% 10,5% 61,2 68,6 100,0 71,6 64,5 6,9% 6,7% 9,9% 5,4% 4,8% 21,1% 12,2% 45,7% -28,4% -9,9% | 892,4 1.025,4 1.012,0 1.322,4 1.341,5 1.228,6 33,1% 14,9% -1,3% 30,7% 1,4% -8,4% 186,9 220,6 213,9 237,4 258,6 217,7 20,9% 21,5% 21,1% 18,0% 19,3% 17,7% 138,0 176,7 171,7 195,3 190,8 146,2 15,5% 17,2% 17,0% 14,8% 14,2% 11,9% 19,1% 28,0% -2,8% 13,8% -2,3% -23,4% 103,8 128,8 126,2 132,6 140,2 95,3 11,6% 12,6% 12,5% 10,0% 10,5% 7,8% 61,2 68,6 100,0 71,6 64,5 39,7 6,9% 6,7% 9,9% 5,4% 4,8% 3,2% 21,1% 12,2% 45,7% -28,4% -9,9% -38,4% | 892,4 1.025,4 1.012,0 1.322,4 1.341,5 1.228,6 1.243,3 33,1% 14,9% -1,3% 30,7% 1,4% -8,4% 1,2% 186,9 220,6 213,9 237,4 258,6 217,7 202,9 20,9% 21,5% 21,1% 18,0% 19,3% 17,7% 16,3% 138,0 176,7 171,7 195,3 190,8 146,2 131,2 15,5% 17,2% 17,0% 14,8% 14,2% 11,9% 10,6% 19,1% 28,0% -2,8% 13,8% -2,3% -23,4% -10,3% 103,8 128,8 126,2 132,6 140,2 95,3 74,2 11,6% 12,6% 12,5% 10,0% 10,5% 7,8% 6,0% 61,2 68,6 100,0 71,6 64,5 39,7 22,8 6,9% 6,7% 9,9% 5,4% 4,8% 3,2% 1,8% 21,1% 12,2% 45,7% -28,4% -9,9% -38,4% -42,5% |

SUMMARY BALANCE SHEET



| | | Fise | cal Year Ended | December 31, | | | June 30, 2017 | |
|---|-------|---------|----------------|--------------|---------|---------|------------------|--|
| (US\$ millions) | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | | |
| Cash and Equivalents | 49,6 | 92,3 | 257,2 | 118,3 | 103,0 | 99,8 | 97,7 | |
| Other Current Financial Assets | 2,1 | 9,9 | 7,7 | 4,6 | 2,6 | 37,9 | 42,8 | |
| Current Accounts Receivable | 267,7 | 260,9 | 218,7 | 340,7 | 354,3 | 303,6 | 308,1 | |
| PP&E | 115,8 | 134,1 | 137,4 | 150,0 | 143,7 | 200,7 | 198,2 | |
| Goodwill | 225,2 | 292,9 | 277,0 | 389,3 | 329,3 | 365,5 | 358,2 | |
| Other Assets | 207,8 | 253,8 | 219,1 | 263,5 | 245,6 | 321,9 | 320,5 | |
| ASSETS | 868,3 | 1.044,0 | 1.116,9 | 1.266,4 | 1.178,4 | 1.329,5 | 1.325,4 | |
| Current Accounts Payable | 132,9 | 149,4 | 155,7 | 197,5 | 188,0 | 170,0 | 153,5 | |
| TotalDebt | 186,5 | 158,9 | 141,7 | 148,4 | 138,4 | 249,8 | 299,6 | |
| Other Liabilities | 83,2 | 135,8 | 104,0 | 164,0 | 150,6 | 139,9 | 118,2 | |
| LIABILITIES | 402,6 | 444,1 | 401,3 | 509,8 | 477,1 | 559,7 | 571,4 | |
| Minority Interest | 6,2 | 7,1 | 8,0 | 8,9 | 10,3 | 12,7 | 10,2 | |
| Common Equity | 459,5 | 592,8 | 707,6 | 747,6 | 691,0 | 757,1 | 743,7 | |
| TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY | 868,3 | 1.044,0 | 1.116,9 | 1.266,4 | 1.178,4 | 1.329,5 | 1.325,4 | |

SUMMARY CASH FLOW STATEMENT

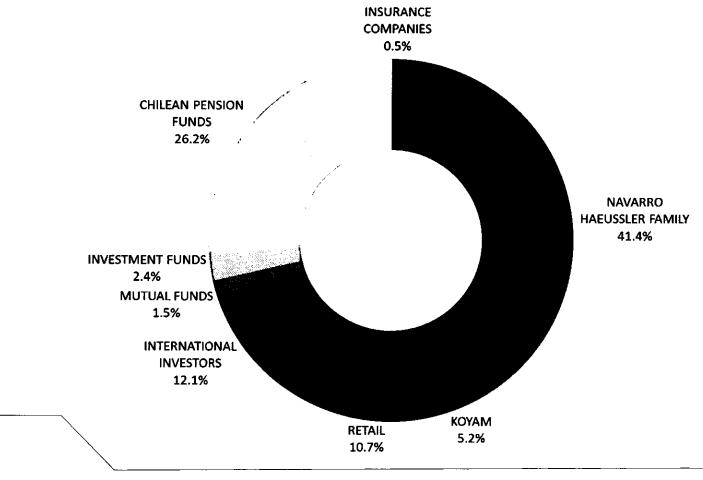


| | Fiscal Year Ended December 31, | | | | | | June 30, | |
|--|--------------------------------|---------|--------|---------|--------|---------|----------|--|
| (US\$ millions) | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | |
| NET CASH FLOWS FROM (USED IN) OPERATING ACTIVITIES | 50 | 135,0 | 141,1 | 100,5 | 77,1 | 101,6 | 22,3 | |
| Сарех | 85 | 140,0 | 38,9 | 141,7 | 41,1 | 77,4 | 44,6 | |
| Other cash receipts / payments from sales of equity or debt instru | 57 | 0,2 | 39,7 | 0,4 | 0,0 | (23,8) | (0,4) | |
| Others | (167) | (284,3) | (63,3) | (223,4) | (80,0) | (209,6) | (99,0) | |
| NET CASH FLOWS FROM (USED IN) INVESTING ACTIVITIES | (25) | (144,2) | 15,3 | (81,3) | (38,9) | (156,1) | (54,7) | |
| Dividends Paid | (31) | (32,0) | (40,5) | (50,5) | (36,8) | (38,8) | (9,8) | |
| Interest Paid | (5) | (7,3) | (2,6) | (6,2) | (8,0) | (23,1) | (6,9) | |
| Other | 23 | 102,1 | 49,7 | (99,1) | (4,4) | 116,4 | 51,0 | |
| NET CASH FLOWS FROM (USED IN) FINANCING ACTIVITIES | (13) | 62,8 | 6,5 | (155,7) | (49,2) | 54,6 | 34,3 | |
| Effect of Exchange Rate Changes on Cash and Cash Equivalents | (0) | (10,9) | 2,0 | (2,4) | (4,4) | (6,1) | 0,3 | |
| NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS | 12 | 42,7 | 164,9 | (138,9) | (15,4) | (6,0) | 1,9 | |
| CASH AND CASH EQUIVALENTS AT THE END OF THE PERIOD | 50 | 92,3 | 257,2 | 118,3 | 103,0 | 97,0 | 97,7 | |

APPENDIX

OWNERSHIP STRUCTURE







investor.relations@sonda.com

Phone (56) 22 657 5302

Teatinos 500,

Santiago, CHILE

www.SONDA.com

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